

ANNUAL REPORT 2017

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BUILDING A WHOLESOME NATION

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Working with Communities for Wholesome and Dignified Living

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The Anglican Church of Kenya (ACK), since its establishment in Kenya has always approached its core mandate of preaching the Gospel of Christ in a holistic manner. We recognize the day to day challenges that affect Kenyans. We hold that, communities and households should receive Christ in a wholesome way. It is for this reason that the ACK founded Christian Community Services (CCSs) in the mid-1970s to spearhead her social transformation ministry. This is done through working closely with communities to empower them by giving them a voice to hold duty bearers accountable in terms of service provision, Social Justice and accountability and good Governance.

The need to harmonize operations in the social transformation arm of the Church led to the rebranding and establishment of Anglican Development Services (ADS) to promote 'Dignified and Wholesome living' among communities in which the church operates. As a driver of Social transformation on behalf of the Church, ADS is therefore driven by the need to empower communities with the aim of enabling them live dignified lives through the provision of services such as Healthcare, Food security Capacity Development for Constructive engagement among others. By empowering communities to be able to uplift their own living standards through Community Development and capacity Development, ADS seeks to support the mandate of the National and County Governments in fulfilling their mandate to its citizens in line with the Sustainable Development Goals as set by the United Nations.

This report consolidates the efforts of respective Anglican Development Services regional offices and the secretariat across the 47 Counties of Kenya in the year 2017. It highlights the engagements that the ADS has had with communities and other stakeholders on matters development. Further, ADS facilitated and supported capacity building for its National and Regional offices on issues of governance, inter-communal peacebuilding and organizational development, by training communities, key collaborative partners and even ADS staff and Board members so as to improve efficiency and delivery of program activities to communities. In terms of outreach, ADS directly and indirectly impacted at least 1.9 million people through our programmes in community development, advocacy, institutional strengthening, climate change adaptation, knowledge management and sustainability of organizational resources. During this period ADS across the country has staff establishment of 586 employees with an impressive gender balance compared to 595 in 2016.

However, ADS' annual budget dropped from kshs.1, 338,110,282.00 in 2016 to Kshs. 1,158,532,666.00 due to projects that came to an end and a decline in partner funding. The year just ended was challenging especially with competition for limited financial resources, drought and a prolonged electioneering period. In terms of corporate governance, we are happy to report that the respective boards have provided strategic leadership and oversight as required by respective synods and rules and regulations that govern ADS. Also due to the vastness of ADS Central Rift Region, ADS South Rift was curved and necessary systems and structures put in place to sustain it. May we therefore take this opportunity to thank the National and respective Regional ADS, Management, Staff and Partners who made our work meaningful to the lives of communities across the country. Once again thank you.

God Bless You!



**The Most Rev. Dr. Jackson
Ole Sapit.**

Patron.

**Anglican Development
Services**



The Rt. Rev. Joseph Kibucwa,

Chairman.

**Anglican Development Services,
Kenya**

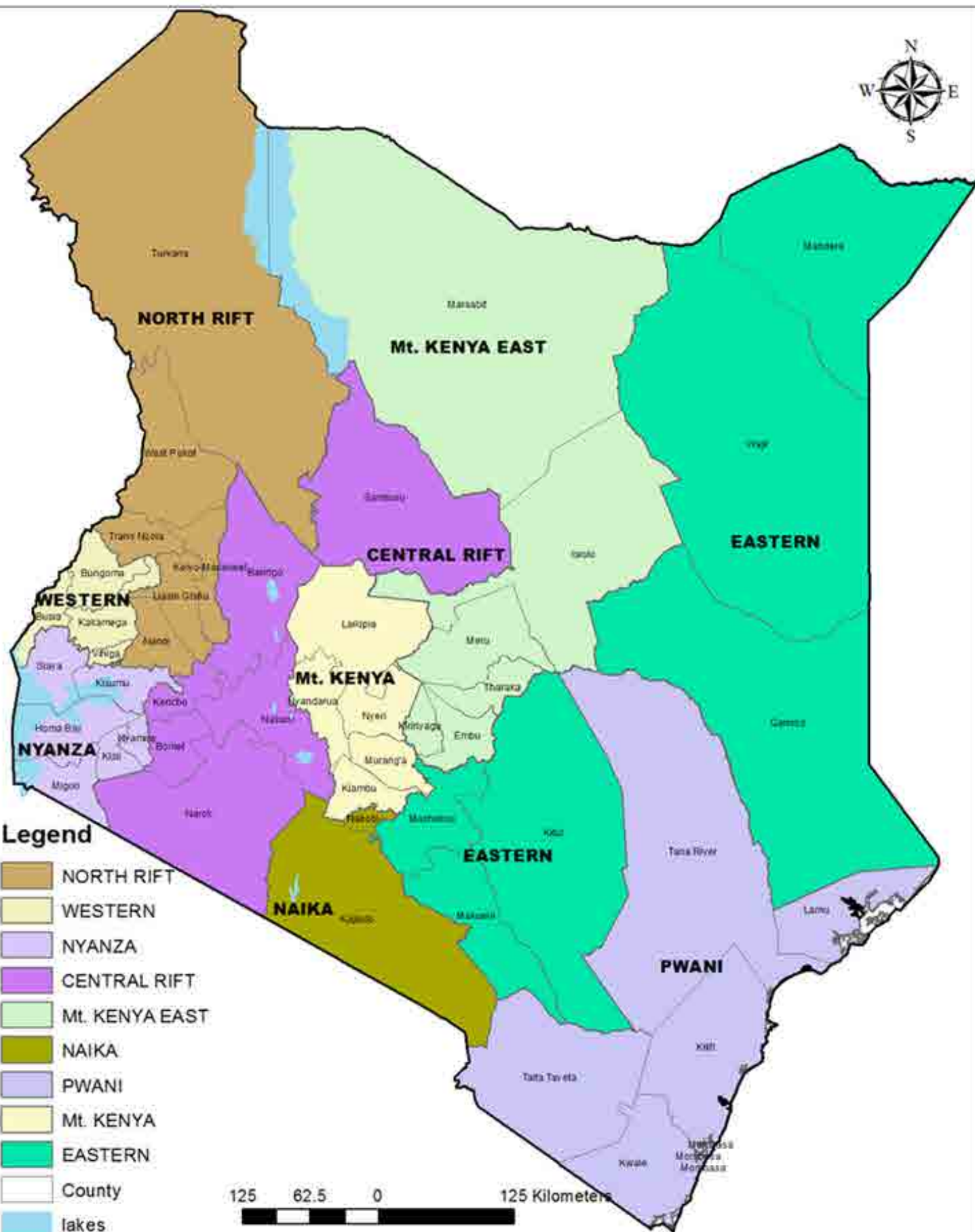


Mr. Bwibo Adieri,

Executive Director.

**Anglican Development
Services Kenya**

ANGLICAN DEVELOPMENT SERVICES REGION



1. Community Development

- Food Security
- Health
- Agriculture
- Economic Empowerment
 - Income generating Activities
 - Value Addition
 - Five Talents
 - Village savings and Loans Associations (VSLA)
- Table banking



2. Climate Change Adaptation

- Climate Change Resilience
- Environmental Conservation
- Dryland Farming
- Disaster Risk Reduction



3. Knowledge Management

- Research
- Publications
- Baseline Survey



4. Advocacy

- Justice for All
 - Electoral Justice
 - Social Justice
- Respect for Human Rights
- Extractive Sector Advocacy
- National Cohesion
- Labour relations
- Good Governance
- The role of the Youth
- Gender Balance
- Good Governance
- Intercommunal Peace Building



5. Institutional Strengthening and Capacity Development

- Capacity Development for ADS Boards and Staff, ACK Bishops, Diocesan Synod and Parish Council Committees and other Church Staff.
- Stakeholders Forum



6. Sustainability and Availability of Resources

Community members from Bore excavating water pan as part of the implementation of their Community Action Plan in preparation for water harvesting during the short rain season



WHO WE ARE.

Our Vision

To be a sustainable organization that works with communities to enable them to live godly and dignified lives. This is done by focusing on 'Wholesome Development of communities by providing spiritual nourishment as well as facilitating social transformation initiatives among Kenyan communities.

Our Mission

To build sustainable partnerships with communities and thus enable them to exercise their God-given potentials in addressing their needs.

Our Opportunity

Kenya has an estimated population of 45 million people. Out of these, the number of Kenyans out of school and unemployed currently stands at 39.1% which is by far the highest in the East African region. In recent times, Kenya has faced a myriad of challenges ranging from poor governance (corruption and lack of respect for the rule of law), debilitating droughts and food crisis, inter-communal violence, police brutality, radicalization of the youth and teenage pregnancies.

The Anglican Development Services seeks to embrace communities by working to address the above stated challenges. Our approach is 'Wholesome Development' of the human being. We believe that by facilitating social transformation projects that improve human lives, we are doing God's work and spreading the gospel of Christ. To fulfill our mandate we recognize the critical role that state authorities play in midwifing development in Kenya. As such, we closely partner with the National and County Government structures. We also work very closely with community interest groups, other Faith-Based Organisations, Non-Governmental Organisations.

Our Values

- **We are a Godly institution.**
- **We are guided by the love for humanity.**
- **We embody Professionalism in our organizational Culture:**
- **We value integrity**
- **We are dedicated stewards of resources**
- **We are committed to justice**
- **We are committed to Community and Stakeholder Participation**
- **We advocate for innovation**



The Rt. Rev. Joseph Kibucwa
Chair ADS Kenya Board

The Rt. Rev. Joseph Kibucwa is the current Bishop of Anglican Diocese of Kirinyaga. He holds a Bachelor of Education (Science) Degree from Moi University and a Bachelor of Arts in Divinity from St. Paul's University, Limuru. Prior to becoming a Bishop, he worked as a teacher, a Diocesan Development and Lay Training Secretary and as the Provost ACK St. Thomas Cathedral and Archdeacon of Cathedral Archdeaconry in the ACK Diocese of Kirinyaga.



Mr. Bwibo Adieri, Secretary to the
Board and ADS Kenya Executive
Director

Bwibo has wide experience in Programs as well as Organizational Development, leadership and Management spanning over 20 years. He holds an MBA from the University of Nairobi and several certificates in program management and corporate governance. He has worked as a teacher and other established organizations such as National Council of Churches of Kenya, Hope for African Children Initiative and Plan International.



Rev. Canon Dr. Rosemary Mbogo.
Member

Rev. Dr. Canon Rosemary Mbogo is the Provincial Secretary of the Anglican Church of Kenya. She is the current Chairperson of the National Council of Churches of Kenya (N.C.C.K.). Dr. Rosemary holds a Bachelor of Education and a Masters of Arts degree in Theology and Biblical Counseling. She has worked as a teacher, Head-teacher, Inspector of schools, lecturer, and University Council Member at St. Paul's University. In her book "Woman, a vessel of Honor and Great Potential" expresses her desire to uplift women.



The Rt. Rev. Julius Karanu.
Member

The Rt. Reverend, Julius Karanu is the Bishop of the ACK Diocese of Murang'a South. He was consecrated and enthroned as the Bishop in 2014. He sits on the Board of the ADS Mt. Kenya region.



Dr. Zeph Gaya.
Member

Dr. Gaya has worked as a General Practitioner and specialist surgeon for over over 25 years. He is a former Lecturer at Moi University School of Medicine, Eldoret and current Chairman of ADS North Rift Region.



Esther Musili.
Member

Esther Musili is the Executive Director of ADS Eastern Region. She holds a BA Degree from the University of Nairobi and an MBA from Kenyatta University. Esther has worked with ADSE for over 16 years in various capacities. She is passionate about the call to have efficient Governance in organizations and she represents the regional ADS Directors in the ADS Kenya Board.



Lay Canon Norman Kiambi.
Member

Norman is a professional Accountant and he has served in various capacities in the Development sector including as the Regional Finance Director of Practical Action Eastern Africa. Currently, he is the Treasurer of ACK Nairobi Diocese, Chairman of Maridadi Fabrics, Finance Director with Women-For-Women, in charge of Africa and also as Vice-Chairman Biblia Sacco. He also offers consultancy services to many organizations.



Lay Canon Wycliffe Temesi.
Member

Canon Temesi holds a Bachelor of Commerce Degree in Accounting Option from the University of Nairobi. He is a fellow of the Institute of Certified Public Accountants of Kenya (ICPAK) and a member of the Institute of Internal Auditors, USA. He is qualified as a Director of Public Companies; and a certified Lead Quality Auditor by the Kenya Bureau of Standards. He is a Council member of the St. Paul's University, Limuru and a member of the Training and Development Committee of ICPAK.



Prof. William Ogara.
Member

Prof William Otiende Ogara has over 25 years of experience in both the financial and Civil Society (FBO) sector. He has worked with Price water house Coopers as an auditor, CORAT Africa as the Executive Director for consultancy and research and currently as the Chief Executive Officer of the Center for Leadership Renewal Africa. He is also an expert in coaching support and Organization Development



Grace Njeri Gichuhi.
Member

Grace is an Advocate of the High Court of Kenya and has been in legal practice for 24 years. She previously worked in the Attorney General's Chambers as a State Counsel before going into legal practice. She is also the Chancellor for the Anglican Church of Kenya Diocese of Thika



NAIKA

*Rt. Rev Gaddiel
Lenini, Chair*

*Peter Njuguna,
Director*



EASTERN

*Rhodah Mulili
Chair*



*Esther Musili,
Director*



NORTH RIFT

*Dr. Zeph Gaya
Chair*



*Peter Nyorsok
Director*



WESTERN

*Rt. Rev. Dr. Tim
Wambunya, Chair*

*Canon Peter Moody,
Director*



MT. KENYA

*Rt. Rev. Julius
Wanyoike Chair*



*Kennedy Gichira,
Director*



NYANZA

*George Aremo,
Chair*



*Samwel Omondi,
Director*



CENTRAL RIFT

*Rt. Rev. Joseph
Muchai, Chair*

*Jane Josiah
Director*



PWANI

*Rt. Rev. Lawrence
Dena, Chair*



*Mr. John
Mangenge,
Director*



MT. KENYA EAST

*Mr. Antony
Mugambi , Chair*



*Mrs. Catherine
Mwangi,
Director*



SOUTH RIFT

*The Rt. Rev. Ernest
Ng'eno, Chair*

*Mary Naikumi,
Director*

In the year 2017, all the ADS performed as outlined below:

ADS Region	Counties Served	Dioceses Served	Stations	Programmatic Areas	Budget (Ksh)	Number Of Staff			No Of Beneficiaries		Totals
						M	F	Totals	Direct	Indirect	
ADS Kenya	National Coordinating Office			Emergency relief Peace Building Good Governance Extractives Sector Capacity Building	124,000,000.00	8	1	9			2,000,000
ADS Western				Health Food Security and Agriculture Education and Advocacy Environment conservation Economic Empowerment	20,000,000.00	27	24	51	39,900	103,540	143,440
ADS Nyanza	Siaya Kisumu Homabay Nyamira Kisii Migori	Maseno South Maseno West Southern Nyanza Bondo	7	Food security Economic Empowerment Health Advocacy	165,000,000.00	24	7	31	21,310	106,550	127,860
ADS North Rift	Nandi Uasin Gishu Elgeyo Marakwet Trans Nzoia Turkana West Pokot.	Kapsabet Eldoret Kitale Lodwar DMA	6	Food Security Water and sanitation Health Disaster Risk Management Advocacy Economic Empowerment	138,955,894.00	21	21	42	35,412	212,472	247,884
ADS Central Rift	Nakuru Baringo Samburu Laikipia Nyandarua	Nakuru Nyahururu Samburu	4	Food Security Economic Empowerment Advocacy Environmental Conservation Disaster Risk Management	53,064,009.00	12	9	21	21,016	55,520	76,536

South Rift	Kericho Narok Bomet	Kericho	3	Health Care for the Vulnerable Food security Education	70,820,605.00			37	13,201	39,603	52,804
ADS Mt. Kenya	Nairobi, Kiambu, Murang'a Nyeri Meru Laikipia Kajiado	Mt. Kenya South Mt. Kenya West Thika Mt. Kenya Central	5	Food Security Resilience to impacts of Climate Change Health and Water, sanitation and Health Environmental Conservation Gender			8	20			74,900
ADS Mt. Kenya East	Marsabit Isiolo Kirinyaga Embu Meru Marsabit Tharaka Nithi	Kirinyaga Embu Meru Marsabit Mbeere	8	Food Security Water, Sanitation and Hygiene Environmental Management Organizational Development	118,000,000.00		76	160			45,000
ADS Eastern	Kitui Machakos Makueni Garissa, Wajir Isiolo	Machakos Kitui Makueni, Garissa DMA	3	Machakos Kitui Makueni, Garissa DMA	276,943,013.00		20	29	74,180	74,180	148,360
ADS Pwani	Mombasa Kwale Taita Taveta Kilifi Lamu Tana River	Mombasa, Taita Taveta Malindi	3	Food Security Health Advocacy Economic Empowerment	64,452,955.00		43	81	26,059	58,028	84,087
NAIKA	Nairobi Kajiado	Nairobi All. Saints Kajiado	5	Economic Empowerment Child Development Advocacy Education Talent Development Health Capacity Building	107,000,000		26	105	28,301	92,425	120,726
Totals					1,158,532,666.00		269	586	603,279	1,223,218	1,826,497



*The Operations and Project Manager
Anglican Aid (Australia) Eddie Ozol
distributes food relief to a woman in
Moyale, Marsabit County in June, 2017.*

Environmental Conservation: The Archbishop of Canterbury, The Most Rev. Justin Welby Plants a tree at the residence of Kenya's Archbishop, The Most Rev. Dr. Jackson Ole Sapit during a visit to Kenya.



Local Goat upgrade kind at farmer Mathews home in Kabondo, Homa Bay county



ADS implements community Development projects aimed at imparting knowledge and skills in the areas of agriculture, Business, micro-credit facilities, value chain enhancement, and marketing of agricultural produce among others. In 2017, we worked with over two million community Members across the country in various Development Areas aimed at improving their lives.

Value Chain enhancement

ADS worked with communities across the country to train and support them in adding value to their produce to increase the marketability and produce earnings.

ADS also supported these groups in marketing, book keeping and creating linkages for them to access capital, equipment and technical support for startups and even markets for their finished products. Among the projects undertaken was the Flying Food Project by ADS Nyanza. Research has shown that some insects like termites and crickets are a very good source of Calcium and Zink, which is an essential mineral in the growth of Children. ADS Nyanza mobilized a group of two hundred farmers in Kisumu and Parts of Homabay Counties and trained them on how to rear crickets.

The farmers were organized in such a way that they could easily get market for the crickets and also sensitized on the benefits of the use of crickets. This gave rise to new business setups. ADS Nyanza facilitated the establishment of a factory which also doubled up as a collection point where the farmers sold their crickets. These were in turn used to bake confectionaries like cakes. The crickets were also used as both human and animal feed. The farmers were also organized to form cooperatives and also linked to microfinance institutions for ease of access to capital to increase their production.



A livestock farmer displays her improved dairy goat breed in Kitui County

Transformation of Agriculture through New Technologies

ADS Western also organized farmer groups and supported them to increase their farm produce as well as to diversify their crops. The farmers got their farms tested to determine which crops could grow best in their farms and also given the equipment to use in farming processes like shelling and land tilling. ADS Western also established milk coolers and collection centers where the farmers could store or sell their produce. This was done in all the 4 counties of the western region. In the North Rift, ADS North Rift provided farmers with high yielding seeds and shade nets for use in areas with dry climatic conditions.

In Lodwar, Turkana County, ADS North Rift supported farmers to adopt drip irrigation so as to diversify their sources of income to complement their pastoralist way of life. Turkana fishermen were provided with fishing nets and other modern fishing equipment. A fish processing plant was also built to enable farmers store their fish. The fishermen/women were also linked up with buyers who offered competitive prices



as compared to those offered by middlemen.

This ensured that the communities appreciated fishing as a livelihoods means and embraced it. ADSMKE also supports farmers in the areas of poultry, sunflower, honey and cereals. In Maua ADS collaborated with the government to vaccinate over two thousand chicken. ADSMKE through the CCMD project organized community groups to establish Self Help Groups.

Through this project beneficiaries increased access to economic resources through increased income, access to finance and ability to make decisions regarding the utilization of their credit and income. In other areas, ADS Trained farmers on:

- Good Agricultural Practices
- Integrated Soil Fertility Management,
- Integrated Pest Management
- Post-Harvest Management,
- Crop protection,
- Value addition/processing, and marketing,
- Poultry production and management
- Animal health

Village Savings and Loaning Associations (VSLA)

The concept of community loaning and saving schemes has been identified as one of the most effective ways through which individuals can locally raise financial resources to help them start their small business or even pay for services. ADS has adopted this model and incorporated it into its projects within the communities. Over 500 Community interest groups involved in different economic activities were organized into groups where they contributed money as savings and loan to each other on a need basis. These groups eventually became Saving and Loans associations which help in fundraising for their various economic and social activities. The groups were trained on:

- Book Keeping
- Table Banking
- Business Development and Management
- Marketing and branding

Water, sanitation and hygiene

Clean, sufficient, accessible and safe sources of water is critical for human development, with increased changes in the climate in most parts of the world, there has been continued disruption in the supply of clean and accessible sources of water. As climate variability continues, stakeholders need to come up with urgent measures that will ensure water security is guaranteed for both human and animal consumption. In Kenya many households still depend on rain water for both their domestic and livestock consumption. However, most of the rivers across the country are drying due to deforestation and silting.

The Anglican Church of Kenya and the Anglican development services has invested a lot in building the resilience of communities to these challenges and empowering them to make the most out of the



An improvised handwashing technique at a home in Kiserian, Kajiado County.



The Rt. Rev. Charles Muturi greets members of the Health Club at the Naromoru Primary in Kajiado County

little available water. Last year, ADS worked with communities to ensure that the available water resources could sustain and hold for a longer period for both human and animal use. With the drought experienced for the better part of last year, most areas went without water for longer periods. ADS intervened by:

- Constructing water pans and (sand and earth) dams in dry areas.
- Protection and rehabilitation of Rock Catchment Areas
- De-silting existing water pans
- Drilling and maintaining over 450 water boreholes for communities.
- Training communities on water recycling, reuse and purification technologies.
- Advocating and supporting the formation of 250 Community Water committees that oversaw the running and maintenance of water points.
- Supported piping of water to homestead and supplied water tanks

Health and Sanitation

Poor sanitation in most places has contributed to the influx of diseases in both rural and urban centers. This has left communities exposed to the spread of communicable diseases which in most

cases as was witnessed last year in Nairobi (during the cholera outbreak), turned fatal.

ADS invested in existing Health systems and in some areas introduced new ones where none existed before with the aim of improved sanitation and the quality of Health services among communities. This was done to address the sanitation and health needs of households and communities. The strategies employed included public education on handwashing and waste disposal among others to sensitize the public and minimize risk of spread of communicable diseases. ADS therefore initiated the following to enhance communal sanitation:

- The establishment of 2,500 Health clubs in schools where children are trained on proper hygiene practices.
- Training communities on the importance of keeping their environment clean.
- Introduction of handwashing and boiling drinking water among households, schools and Communities.
- Training households and communities on water purification technologies.
- Construction of pit latrines in Schools and homesteads so as to reduce and prevent the spread of Communicable diseases such as Cholera.



ADS Staff receive Medical Donations for maternal Child Health from a Clergy in Nairobi. The donation was made by the Health Partners International Canada

The Health Assignment.

Access to quality and affordable health care has been a challenge to most Kenyans due to the huge population as compared to the available Health resources and facilities in the country. The cost of health services is also high in most cases. In the past one year, the health sector was hit by many challenges the biggest of them being the frequent Health Workers strikes that paralyzed operations across all public hospitals, with some going for more than three months. This, together with mismanagement of public health facilities made it hard for the public to access quality health services.

To bridge this gap, Anglican Church of Kenya and ADS, working with partners have come up with ways that have enabled the public to access quality and affordable health care. These included:

- Drug distributions to hospitals and health facilities in the country.
- Establishment and management health facilities.
- Organizing free medical camps for testing and treatment for community for diseases like HIV/ AIDs, Malaria, and Pneumonia among other diseases.
- Support for People living with HIV/AIDS [PLWHA] through follow ups and provision of antiretroviral therapy (ART) for those infected by the disease.
- Prevention of Mother-to-Child transmission (PMTCT) of the HIV Virus through training and support for HIV/AIDs + mothers who are pregnant.
- Selection and training of 2,000 Community Health Volunteers to coordinate health related activities at the grassroots (community) and household levels).
- Organizing health days where community members come and get information on various health issues.
- Health campaigns and awareness programs on various conditions such as fistula.
- Rural Health Transport support in remote areas. Through this program, ADS organized for delivery of essential health services to communities with poor road network like Kakamega

and some areas within Narok County.

- Technical Support for Health Officers. These included trainings and provision of data collection tools.
 - Pastoral Visits by ACK Clergy to hospitals to offer moral and spiritual support to patients.
 - Support for pregnant women to visit health facilities during the pregnancies. These included areas within the ADS South Rift Region.
 - Free [voluntary] male circumcision camps in the Nyanza Region.
 - Campaigns against Female Genital Mutilation (FGM) in communities that still practice this like Pokot, Turkana and other pastoralist Communities.
 - Child vaccination programs where mothers are trained on the importance of vaccination and immunization.
 - Sex education for the youth and behavior change education in the Nyanza, NAIKA, Rift and other Urban and slum areas.
-



A Nurse attends to a child at the ACK Nturumeti Dispensary in Narok County, under the ADS South Rift



ACT Alliance General Secretary Rudelmar Bueno de Faria distributes food relief items to community members in Kajiado County. Looking on is The Rt. Rev. Gadiel K. Lenini, The Bishop of the ACK Diocese of Kajiado

Emergency Response: Together for Food Secure Communities

In 2017, the country was faced with one of the worst dry spell brought about by the delayed rain seasons. This complicated efforts by stakeholders to ensure food security in the country. In February 2017, the Government declared the drought a national disaster and appealed to the international community to boost Kenya's efforts in providing food to her people. A record number of 23 counties were identified as being at risk and vulnerable to the effects of hunger. Working under the ACT Alliance Drought appeal, ADS and The Anglican Church of Kenya Dioceses mobilized resources to help mitigate against the effects of the drought. While at the same time offering relief to the affected people, efforts were commissioned to ensure that future risks would not affect the people as they did in the years before. Several ACK Dioceses pulled resources together

and bought food items for those affected.

These included maize, beans, water, and maize flour among other items. This was a short term intervention meant to ensure that households had enough food to keep them going atleast for a certain period of time as they waited for the long rains. The distribution was done mostly in the adversely affected counties of Marsabit, Baringo, Kajiado, Kitui, Samburu, Kwale, Lamu, Turkana and Pokot Counties. The exercise was overseen by the locally established relief committees which were identified by targeted communities and later trained on Core Humanitarian Standards (CHS) and accountability for the relief items. The beneficiaries were drawn from the most vulnerable households based on a criteria agreed upon by the community members. Priority was also given to households with pregnant/ or lactating mothers, elderly, orphans, chronically ill persons and child headed-households.

The emergency relief had three main components: -

- Water, sanitation and hygiene:** Installation of water tanks and water trucking
- Food Security assistance:** Distribution of Relief Food items.
- Early Recovery & restoration of livelihoods:** Provision of farm inputs

The Anglican Church of Kenya Dioceses, ADS and partners managed to mobilise KES. 179,527,900/- which was disbursed as summarized in the table below:

No.	Partner	Level of Support	ACK Diocese/ ADS Region Supported	Targeted County(s)	No. of Households reached
1.	Archbishop of Canterbury Fund	KES. 1,100,000	• Kajiado Diocese • ADS Central Rift	• Kajiado • Narok	399 Households
2.	Transform Aid International	KES. 7,227,900	• ADS Eastern	• Kitui • Makueni	550 Households
3.	Diakonia Sweden	KES. 10,000,000	• ADS Central Rift	• Baringo	250 Households
4.	Church World Service	KES. 6,000,000	• ADS North Rift • ADS Pwani	• Turkana • Tana River	450 Households
5.	ICCO Corporation	KES. 11,000,000	• ADS Eastern • ADS Central Rift • Kajiado Diocese	• Kitui • Samburu • Kajiado	2,240 Households
6.	World Renew	KES. 104,000,000	• ADS Pwani	• Kilifi • Tana River	1,800 Households
7.	Barnabas Fund	KES. 31,000,000	• Marsabit Diocese • Mararal Diocese	• Marsabit • Baringo	4000
8.	All. Saints Cathedral, Nairobi	KES. 1,300,000	• Mararal Diocese • Malindi Diocese • Kericho Diocese • Nakuru Diocese	• Samburu • Baringo • Malindi • Marsabit • Narok	750 Households
9.	ACK Kapsabet Diocese	Assorted food stuffs worth KES. 300,000	• Mararal Diocese	• Baringo	300 Households
10.	ACK Kericho Diocese	Assorted food stuffs worth KES. 300,000	• Mararal Diocese	• Baringo	300 Households
11.	ACK Nakuru Diocese	Assorted food stuffs worth KES. 300,000	• Mararal Diocese	• Baringo	300 Households
12.	Anglican Aid (Australia)	7,725,283.00	• Marsabit Diocese	• Marsabit	1200 Households
13.	Nairobi Diocese	1,000,000.00	• Marsabit Diocese	• Marsabit	700 Households
14.	Cargo Human care	5,346,810.00	• Marsabit Diocese	• Marsabit	1000 Households
15.	Anglican Communion	200,000.00	• Marsabit Diocese	• Marsabit	600 Households
	Total	186,799,993.00			14,839 Households

*Animals water at a water point in Kajiado County
constructed by the ADS Mt. Kenya with support from
Transform Aid International*





*Honey value addition:
Community members pack
honey in the Western Region*

Food Security

As a long term intervention, farmers in areas that are generally dry were given seedlings and encouraged to plant drought resistant seeds that would withstand the harsh climatic conditions in areas found within the Eastern, Coastal, Northern and Nairobi regions of the Country. In other areas, farmers were also encouraged to store their produce and even sell it to those who don't have. This was aimed at reducing wastage of the surplus and also raising income for the farmers. Farmers were also introduced to new farming technologies which enhanced their yields in terms of quality and quantity. These included the use of fertilizers and testing of land before planting so as to determine its fertility. ADS also established linkages between farmers and input suppliers so to ensure that they use quality seeds. Communities used to particular livelihoods such as pastoralism were introduced to other food items to improve their nutrition and diversify their livelihoods to enhance food security at the household and communal levels, this was implemented among the Pokot who are pastoralists and entirely dependent on livestock. ADS North Rift introduced irrigation and tissue cultured bananas aimed at exposing the

communities to improved species of plant seedlings. A centre for agricultural training for capacity development of farmers was also established the Cheptany Agricultural Demonstration and breeding Centre in West Pokot County to enable the farmers learn how to improve their produce.

Other activities include:

1. Trained over five hundred thousand farmers through community Farmer Groups in new agricultural techniques.
2. Organized farmer field days for fifty thousand farmer groups for exposure.
3. Mobilized resources for building food collection centres in individual community areas where farmers brought their surplus food harvest for storage.
4. Trained farmer groups and community members on dry land farming in with little rains like Eastern, Mt. Kenya, Mt. Kenya East, Central and North Rift, Naika and Pwani regions where they could produce food for domestic use during dry months.
5. Trained farmers on alternative income generation models where they could get extra income through agricultural activities.



A Farmer Inspects an improved banana species on his farm in Nakuru County.



Wholesome Ecology: The Rt. Rev Livingstone Mng'onda, Bishop of the ACK Taita Taveta Diocese during a monitoring visits to congregants who have embraced the CCMP concept



Rio Grande Tomato variety planted under Conservation Agriculture (CA) at Musozani DF in Garashi, Kilifi County

The whole world is today battling the effects of climate change. With increasing global warming brought about by global carbon emissions from industrialization processes, destruction of forest covers, increased exploitation of available natural resources and non-commitment to restoration of destroyed forests by individuals, communities and governments has resulted into undesired and harmful effects on community livelihood resources. Kenya through vision 2030, Millennium Development Goals (MDGs) and the Sustainable Development Goals (SDGs) has put down plans and strategies that will ensure that the available natural resources are not destroyed at the expense of development. The Anglican Church of Kenya realizes this noble responsibility cannot just be achieved by the government alone but must at all times seek to bring on board all Kenyans. Kenya, being an agrarian based-economy and heavily depended on rain-fed agriculture experiences first-hand the effects of climate change. This was evident in the unreliable and changing rainfall patterns witnessed across most parts of the country. Crops failure has become the norm thus threatening food security at the household level. Water levels in most water bodies have fallen (with some even drying). The direct effects were generally felt in the agricultural sector thus threatening community livelihoods. In efforts to facilitate communal response in regards to climate change adaptation, the Anglican Development Services worked with other development partners including County and National Governments to implement policies, laws and by-laws that commit resources and empower communities to respond to the debilitating effects of climate change at the household and community levels. The efforts of ADS also included sensitization of communities on environmental conservation.

In the year 2017, Various ADS Regions worked with community members and groups to enhance their



Community Members at a sand dam in the Eastern Region.

ability to adapt to the changes of the climate. These activities include:

1. Encouraged community members to plant trees in their home and other public spaces.
2. Encouraged communities living along and within water catchment areas to engage in practices which ensured continuity of the ecosystem and its conservation.

Protection of water bodies and catchment areas

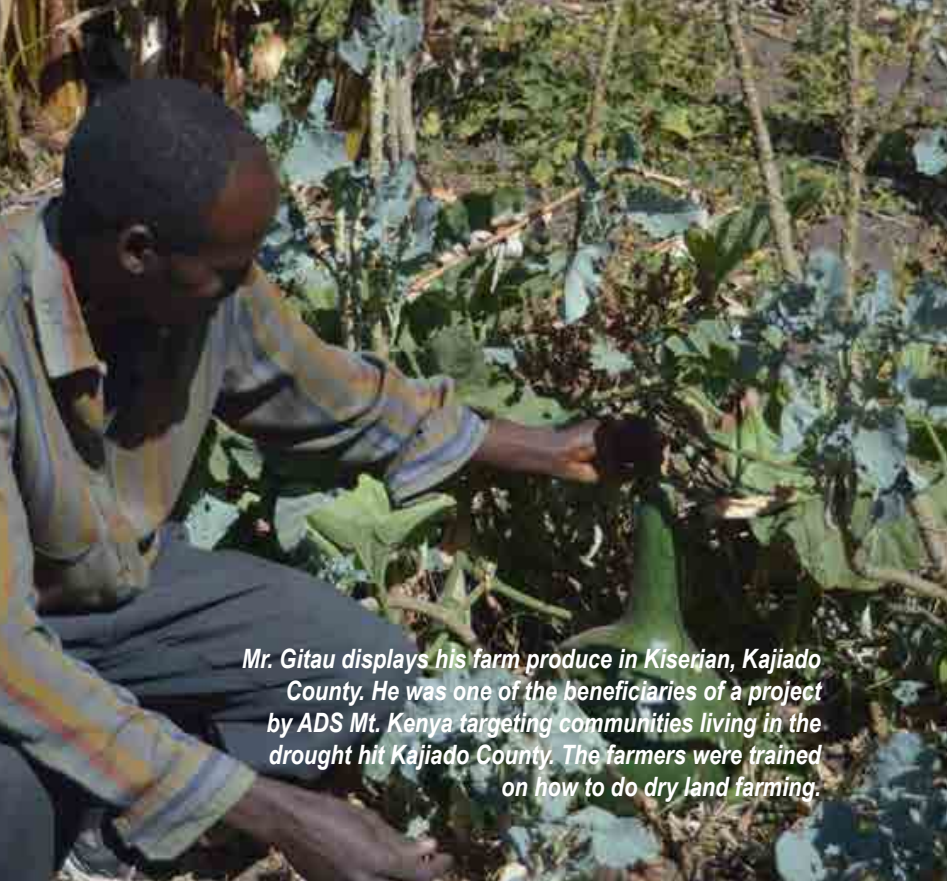
Increasingly under the threat of extinction, water bodies were identified as a resource that needs to be protected from irresponsible human activities. One such body is the The Kerio River found within the Rift Valley and falling under the ADS Central Rift which is faced with the threat of human encroachment and degradation. ADS put up campaigns aimed at protecting the Kerio River. ADS has also been on the forefront in advocating for use of alternative sources of energy. This ensures that people don't cut down trees for firewood. This has been done by introducing energy saving jikos in Eastern and using solar energy to heat and treat water in Kajiado County. ADS also helped in constructing gabions and terraces in areas with frequent occurrences of soil erosion. These include the Northern and Eastern parts of the country. The Church also encouraged congregants to plant trees during church services and on ADS Days across the country. In schools, ADS facilitated the establishment of environmental clubs in several schools. The members of these clubs are trained on environmental conservation and they in turn shared and demonstrated their skills to fellow students, siblings and parents and guardians. ADS also Eastern also advocated for reduced degradation of fragile ecosystem and increased vegetation cover

in Makueni, Kitui and Machakos Counties.

In 2017, the country was hit with one of the hardest dry season ever witnessed in the recent history. Characterized by drought and famine, the effects were felt by both human beings and animals. The Government declared this a national disaster and called for support from the international community to help cushion Kenyans against the effects. In some counties, traditionally known for being dry, the situation was worsened by lack of rain over the recent years. This necessitated the need for actors and communities to come up with ways that could safeguard livelihoods as well as ensure production of food, as a long term solution.

In areas such as the Eastern, Central and Northern Rift and parts of the NAIKA regions, ADS working with the Anglican Church of Kenya and other partners, sensitized community Members on ways that they could adapt to farm and grow food items using the little available rainfall. This was done through:

- Construction of over 500 sand dams across the regions to help in storing rain water.
- Training of over 20000 farmers on irrigations farming.
- Encouraging farmers to grow drought resistant crops like sorghum and cassava; and supplying them with the seedlings for the same.



Mr. Gitau displays his farm produce in Kiserian, Kajiado County. He was one of the beneficiaries of a project by ADS Mt. Kenya targeting communities living in the drought hit Kajiado County. The farmers were trained on how to do dry land farming.

Dryland farming

In 2017, the country was hit with one of the hardest dry season ever witnessed in the recent history. Characterized by drought and famine, the effects were felt by both human beings and animals across the country. The country declared this a national disaster and called for support from the international community to help cushion Kenyans against this. In some counties, traditionally known for being dry, the situation was worsened by lack of rain over the recent years. This necessitated the need for actors and communities to come up with ways that could safeguard livelihoods as well as ensure production of food.

In areas such as the Eastern, Central and Northern Rift, Naika, and parts of the NAIKA regions, ADS working with and through the Anglican Church of Kenya sensitized community Members on ways that they could adapt to farm and grow food items using the little available rainfall. This was done through:

- Construction of over 500 sand dams across the

regions to help in storing rain water.

- Training of over 20,000 farmers on irrigations farming.
- Encouraging farmers to grow drought resistant crops and supplying them with the seedlings for the same.

Alternative Sources of Livelihoods.

With most areas across the country unable to practice agriculture due to unpredictable weather patterns and unfavorable conditions, ADS trained and encouraged communities living in such areas to adopt alternative ways and means of livelihoods. This was aimed at improving their lives by ensuring that they could earn or get more income

to supplement their needs. One such example is with the Fishermen living along the Lake Turkana region. Farmers were encouraged to adopt commercial fishing techniques instead of focusing solely on pastoralism as most of their animals had died during the dry spell that had hit the country.

Other people, especially drawn from the pastoralist communities were encouraged to adopt poultry keeping for commercial purposes. Over 500 women groups across the country were also trained on making creative bead works. These were sold locally and internationally, earning them extra income to supplement their household needs.



A farmer on her farm in Kiserian, Kajiado County. She was one of those trained on dry land farming by ADS Mt. Kenya with support from Transform Aid International



A Local Government Administrator Addresses an Intercommunal Peace meeting organized by ADS in Kilgoris, Narok County



Conflict Prevention: Youths living along the Nandi-Kisumu Border during an Intercommunal Sports event in Nandi County.



Ven. Dominick Santetu facilitates an intercommunal Peace Dialogue Meeting on resource sharing organized by the Anglican Church of Kenya in Kilgoris, Narok County. The Program is supported by Bread for the World.

ADVOCACY

The Anglican Church of Kenya through its leadership fulfills its prophetic role by guiding and proposing solutions to societal problems. The Advocacy role of the Church is implemented at two distinct levels; at the national level through the leadership of His Grace, the Archbishop.

At this level, the Church leads the nation in seeking solutions to complex issues of leadership and governance. The Office of

the Archbishop therefore serves as a center for arbitration and mediation on governance and leadership in Kenya.

The national secretariat of the Anglican Development Services therefore serves to support the Office of the Archbishop in playing its prophetic role of mediation and guidance on national issues. The ADS does this by providing technical support which includes preparation of technical papers,

speaking notes, presentations and research that guides the Archbishop in his engagements with political, business and religious leaders.

Further, advocacy at the community level is implemented directly through ADS and respective ACK Dioceses that minister spiritually to the targeted communities. Below are the details of the advocacy efforts accomplished in 2017:



Former Cabinet Secretary of Health Cleophas Mailu (2nd Left) presents to Religious Leaders during a negotiations meeting with Doctors at the ACK Guest House, Nairobi.

The Church as a Guide to the Nation on Leadership and Governance

For the better part of 2017, the country witnessed an increased and perhaps escalated level-of political crisis. This was brought about by the two presidential elections held in the same year. This happened to be the first time Kenya had more than one General election in the same year, largely brought about by political differences between the competing political candidates. The campaigns brought with them increased political temperatures and tones, legal battles and perceived 'tribal realignments' witnessed in most parts of the country. With (political) perceptions and views being shaped to consider those of different Opinions as the 'Enemy' -the country was taken for one of the longest and tensed electioneering period that posed a challenge to the economy and

security of the nation. Being the second elections under the 2010 constitution, there were expectations and lessons that Kenyans had learnt from their former elected leaders. Whereas there were 8 candidates who expressed their interest to contest for the Presidential position, attention was placed on the two main political Rivals, the ruling Jubilee party's President Uhuru Kenyatta who was also incumbent and his political arch-rival and leader of the opposition Alliance coalition NASA (the National Super Alliance) the Rt. Hon. Raila Odinga. Throughout the year the ACK, working with and through ADS, partnered with other like-minded organizations to try and end the impasse that seemed to mutate every other day. While constantly encouraging the competing sides to accept the poll outcome and respect the rule of law, ACK also urged the constitutionally mandated

bodies involved in the elections to do everything to safeguard the integrity of the process and also inspire confidence in the public. These bodies included the Independent Electoral and Boundaries Commission (IEBC), the security machinery, among other actors. This was the first step towards building consensus on the contentious issues as the elections approached. The Archbishop of the Anglican Church of Kenya and ACK Bishops addressed press conferences and other public forums including church services where they emphasized on the need for Kenyans to respect divergent political views and opinions. The Anglican Church of Kenya also worked with other religious leaders to reinforce their voice at the national level. They met the President, the opposition and other players so as to emphasize the messages of peace and respect for the rule of law



Students during a practical (Baking) Session at the Maasai Rural Training centre. Under this program over 270 young people, drawn from the ADS Naika region receive training in several career fields which enables them get livelihoods afterwards

The youth and their role in Society

Kenya has been described as a 'youthful nation' owing to its median age. It is estimated that 80 per cent of the Kenyan population is below the age of 35. This means that the youth are a voice that cannot be ignored and must be involved in the decision making processes of the country. In 2017, the Anglican Church and ADS worked with various Youth Groups to sensitize them on the importance of participating in national development. This included trainings in the areas

of governance, economic empowerment, sexuality and responsible life skills. Some of the programs included the Wajibika campaign which was launched by the Anglican Youth Organization (KAYO) and supported by ADS Kenya and ACK Dioceses. It sought to mobilize the youth to come out and take up roles as change agents in the country. The youth were encouraged to vote wisely in the 2017 elections. The Wajibika campaign enabled Kenyan youth to sign and pledge to uphold peace during and after the 2017 elections.

One other major initiative

targeting the youth is the 'Get Out, Speak out Campaign' in the ADS Nyanza region. This campaign targets the youth and gives them a platform where they share between themselves on various issues that affect them such as entrepreneurship, sexual health, education, political and other social issues. They shared experiences and got to learn from experts how to handle their youthful years. ADS also work with various youth groups to build their capacity in development through trainings and support to start their own businesses.

Mediation between Health Workers and County/National Governments

In 2017, ADS was actively engaged in mediation, negotiation and resolution of industrial disputes between health workers and their employers (the County and National Governments of Kenya). The Country's Public Health sector suffered a setback for the better part of 2017 owing to the numerous strikes by health workers across the country.

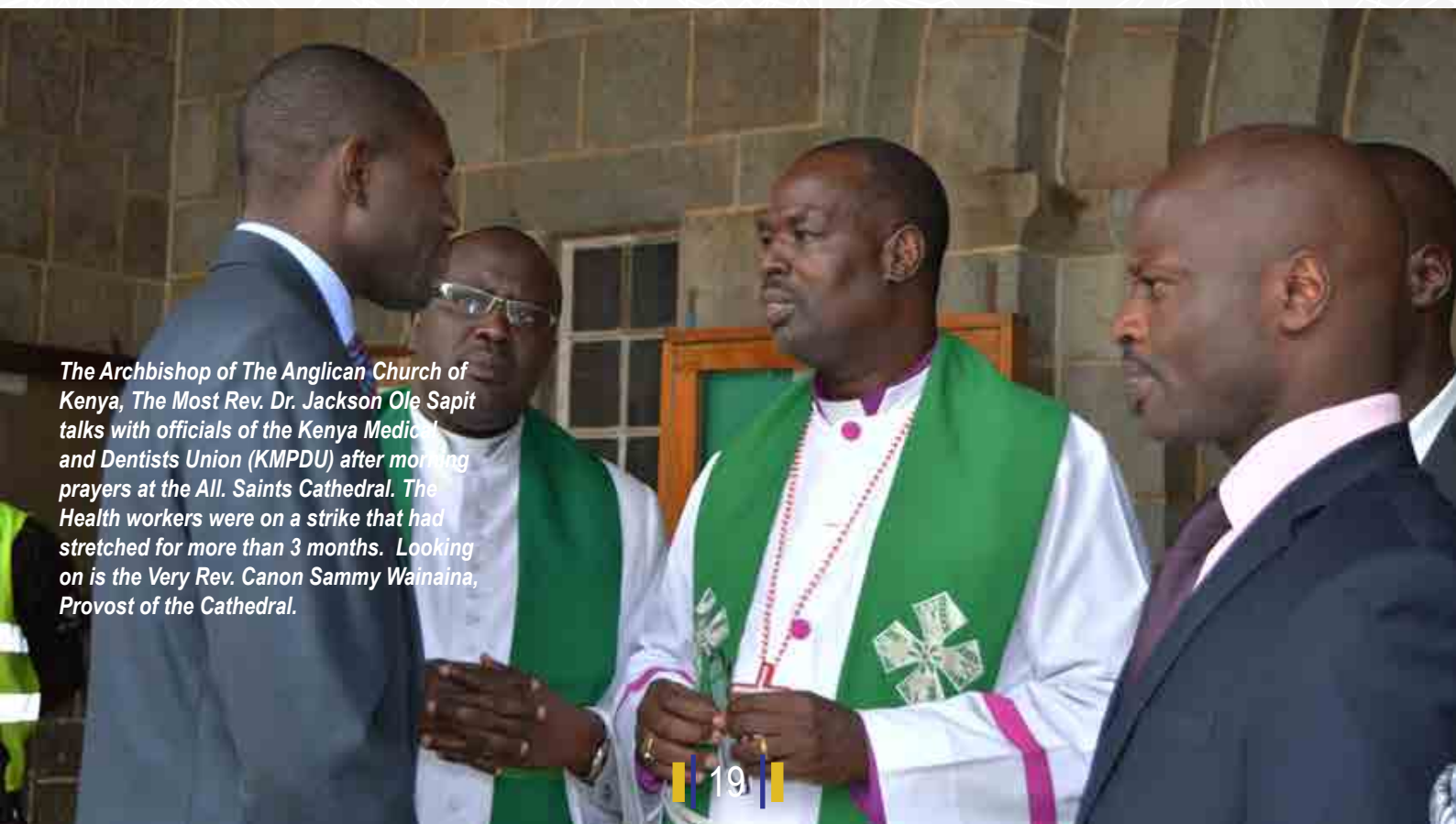
These industrial disputes went on for over three months at each time with, both parties displaying unwillingness to resolve the crises. The striking health workers were demanding for, among other

things, the implementation of Collective Bargaining Agreements that had earlier been signed between their respective trade unions and the (National and County) Governments before 2017.

The CBA's had secured better working conditions for the Health workers and sought to improve the national health infrastructure in the country's public health facilities. Citing legal challenges and an upsurge in the public wage bills, the respective governments distanced themselves from the said CBAs and encouraged the striking unions to sign new pacts. At some point the disputes were dragged into courts and the Unions' officials jailed, which made it almost impossible to resolve

the conflict without embracing dialogue. The protracted disputes meant that Kenyans could not access health care services in public facilities resulting into misery and untold suffering to patients and their families. The patients were forced to resort to home care which increased their suffering and for those who could afford, though expensively, went to private health facilities for health care services. In some unfortunate cases, a number of

Kenyans lost their lives due to lack of treatment. The Anglican Church of Kenya joined other religious organizations and their leaders to help mediate the disputes. In the end, the strikes were called off with normal service delivery resuming across the country.



The Archbishop of The Anglican Church of Kenya, The Most Rev. Dr. Jackson Ole Sapit talks with officials of the Kenya Medical and Dentists Union (KMPDU) after morning prayers at the All. Saints Cathedral. The Health workers were on a strike that had stretched for more than 3 months. Looking on is the Very Rev. Canon Sammy Wainaina, Provost of the Cathedral.



Community Members listen to ADS North Rift Staff in Turkana County during a peace meeting.

Intercommunal Peace Building

For decades, Kenya has struggled with the problem of intercommunal conflicts in most parts of the country. Official statistics contained in the National Police Service Crime Situation Report 2015, released in 2016, listed tribal clashes as one of the major causes of insecurity in the country.

The report noted that 'Tribal conflicts fueled by ethnic incitement remain(ed)n a major security challenge in traditionally cattle rearing areas.' Further, the report states that 'though it is challenging to discuss tribal conflict in total isolation from cattle rustling in Kenyan communities, some forms of conflicts occur as a result of political incitements, land and boundary disputes among others'. A closer look at the phenomena of inter-communal

conflicts however reveals a variety of issues that underlie the tensions.

They include land and resource based disputes. Among the areas that showed high cases of tribal tensions include communities living in the Rift Valley and parts of the Nyanza and Western regions like the Maasai, Kalenjin, Kisii, Nandi, Kipsigis, Luo, Kuria, Pokot, and Turkana communities. In 2017 the Anglican Church of Kenya through its Dioceses and the ADS engaged directly and indirectly with the communities in a bid to strengthen inter-communal conflict resolution systems and structures to enhance inter-communal cohesion.

This was done through identification of the key peace stakeholders in the conflicts including the youth, the elders, women, political leaders and

Government Agencies. ADS then embarked on capacity building sessions and community dialogue initiatives aimed at encouraging dialogue around drivers of conflict. By the end of 2017, ADS had formed a core group of peacebuilding stakeholders that it works with along the Luo-Nandi border and among the Maasai and Kipsigis of Transmara. These are responsible for monitoring the early warning systems and signs and mediating on intercommunal disputes.

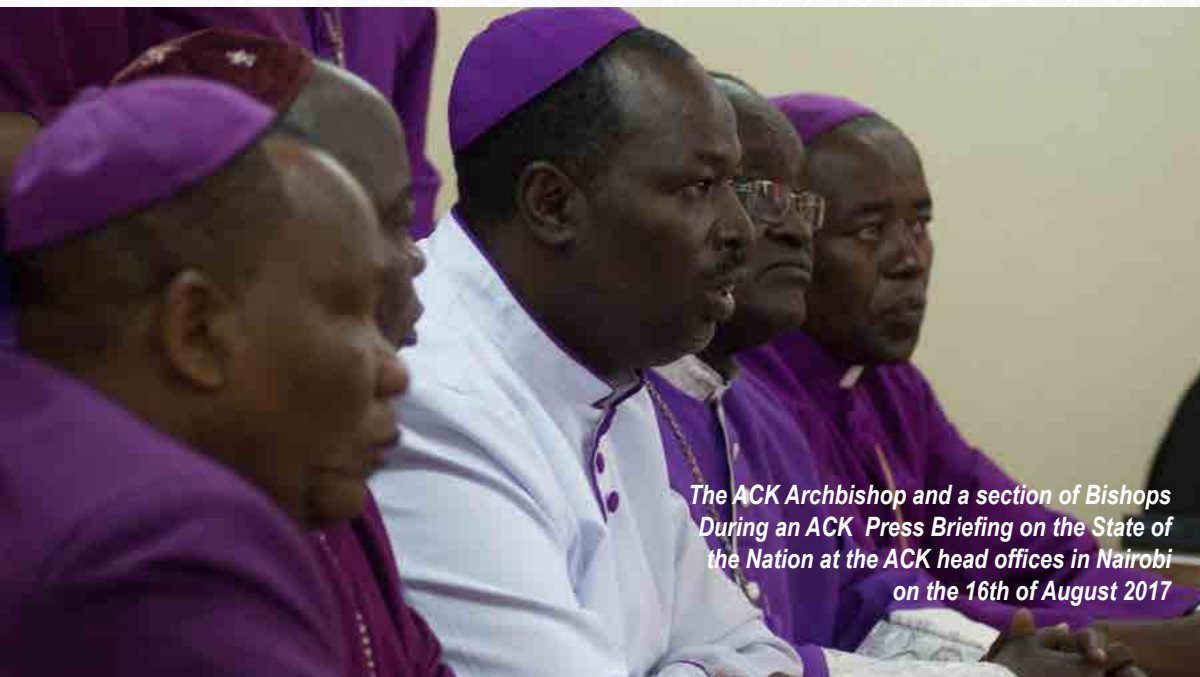
Over two thousand peace champions were trained across the country on how they could rally fellow community members on the importance of peaceful intercommunal coexistence. This were mostly in counties affected by inter communal conflicts like West Pokot, Nandi, Kisumu, Turkana, Narok, Elgeyo Marakwet and Kisii.

Good Governance and Nation Building Agenda

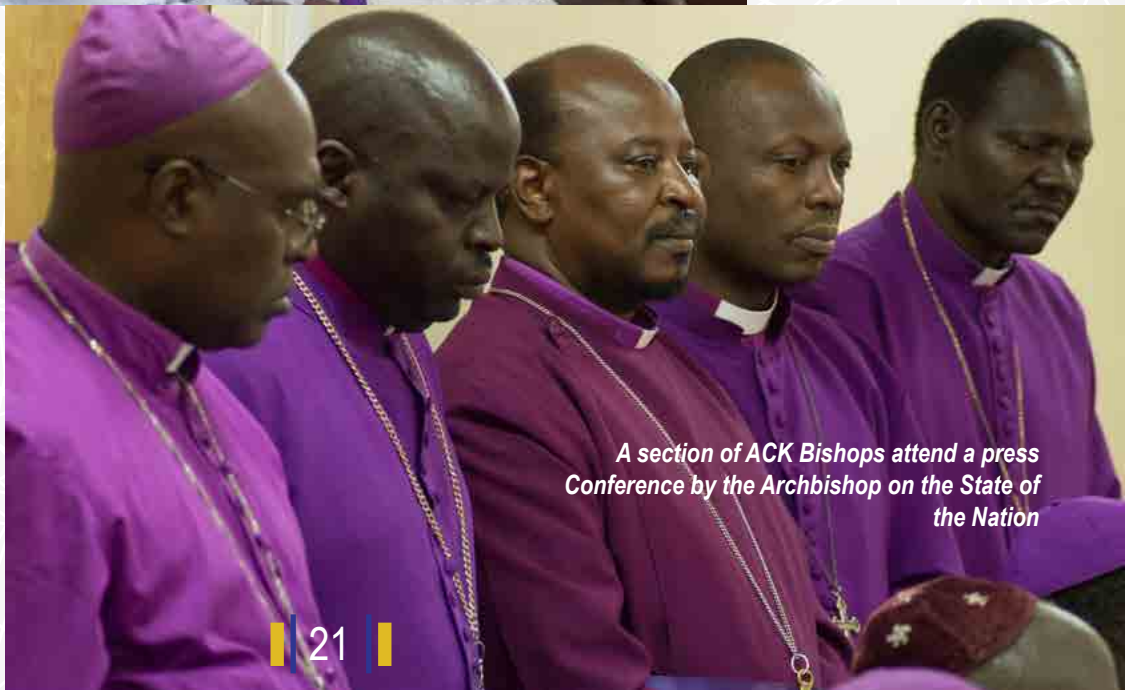
In 2017 ADS and the Anglican Church of Kenya was involved in a spirited campaign to ensure good governance, social justice and accountability in the management of national, county and community resources. This was done through organization of citizens into Common Interest Groups (CIGs) and speaking out against misuse of public office, corruption, systemic oppression,

subversion of justice among other things. ADS also facilitated the training of Kenyans to engage duty bearers on issues of governance and accountability through the preparation of petitions and memos. The Anglican Church also encouraged public participation in the development of County Integrated Development Plans (CIDPs) in all counties so that the problems of the common Mwananchi could be addressed from a policy perspective. In

Nyanza for example, ADS supported the Judiciary to construct a court room so as to increase the speed of handling cases in Mbita, Homabay County. ADS was also actively involved in gender balance and empowerment campaigns across all regions. This included campaigns for gender mainstreaming in all sectors of the economy and against Female Genital Mutilation and forced marriages.



The ACK Archbishop and a section of Bishops During an ACK Press Briefing on the State of the Nation at the ACK head offices in Nairobi on the 16th of August 2017



A section of ACK Bishops attend a press Conference by the Archbishop on the State of the Nation



Graduation of young mothers after a mentorship project by ADS Naika in Nairobi County

Care for the Vulnerable

The Anglican Church has, at the heart of its mission to the world, the duty to ensure that human dignity is upheld in all aspects of life. Its responsibility is to ensure that the moral fabric that holds the society has in it a component of love and care for those in need. To this end, in 2017, ADS identified people who needed to be supported in the society and supported financial and morally to enable them live dignified lives. This included the poor and orphaned children, majority of whom live in slum and rural areas. Some of the activities that ACK/ADS facilitated among with these groups include:

- i.* Supporting twenty Thousand orphaned Children to access education in schools through payment of school fees.
- ii.* Care for the elderly and people living with disabilities by involving them in development projects.
- i.* Establishment of several Children Homes where orphans found second homes. These centres are run by the Anglican

Church of Kenya across the Dioceses. Such centres include the St. Nicholas Children's Home in Karen, Nairobi County which also has a school for the kids who live in the area. The center serves over 200 children, most of who come from the nearby community.

- ii.* Formation of 1000 Child Protection Committees and training of community members on child protection and inclusion.
- iii.* Supporting talent among children.
- iv.* Economic empowerment of poor and vulnerable households in informal settlements through Village Saving and Loan groups
- v.* Training of Volunteers to work with the less fortunate.
- vi.* Provision of vulnerable young mothers below the age 24 years with life-skills for positive survival and behavior change, technical skills on in-demand trades and spiritual nourishment.
- vii.* Economic, Social and Political empowerment of poor and vulnerable women living in slums.
- viii.* Formation of self-help groups

ix. Community open days where people share information on health.

Extractives Sector advocacy.

The Anglican Development Services conducted a Baseline Survey on the mining rights of artisanal miners of precious stones in Taita Taveta County.

This was in readiness for the launch of community rights and awareness project on mining in Taita Taveta County. Later, ADS organized public fora in Taita Taveta with community, church and CBO leaders to identify some of the key issues for joint advocacy in the extractives sector. Top on the list was the protection of artisanal and small-scale miners from exploitation by brokers and the large mining companies.

ADS also strengthened alliances with Haki Madini to address the rights of host communities and strategize on how to operationalise the Country Mining Vision.

Managing transistions:



A Community Member inspects a fence he put around his farm to prevent cattle from invading his farm in Kajiado County.

KNOWLEDGE MANAGEMENT: EMBRACING RESEARCH AS A SOLUTION TO MODERN DAY PROBLEMS

One of the catalysts of any meaningful development in communities is the awareness of the context in which organizations are working. Solutions that can improve the lives of people are those which factor in the environment in which people operate in. The Anglican Church of Kenya and the Anglican Development services takes into consideration the fact that research is an essential part of problem solving. Through community-led processes, ADS has engaged the communities to come up with local solutions that are merged with technology to give results that are sustainable. One major achievement in this area is the baseline survey that was conducted by ADS Kenya across the ADS regions before the roll out of the Capacity and system Strengthening (CAST) Project, which is funded by Bread for the World, Germany.

Another case example is in Kakamega County, in the western region. A few years ago, an alarm was raised on the continued and increasing rate of human encroachment of the Kakamega Forest in Kakamega County. ADS Western, working in partnership with other organizations set out to understand this worrying phenomenon. A research was done on why the residents living along the forest in the counties of Kakamega, Vihiga and Nandi continued to destroy the forest. The research established that lack of productivity of farmlands inhabited by communities around Kakamega Forest in part contributed to encroachment. ADS mobilized the farmers into groups and trained them on new farming methodologies. Tests were conducted on their farms to determine soil fertility and they were then advised on crops that could grow on their farms. Demonstration farms

were established to enhance skills transfer and best practices. ADS also facilitated farmers to access loan facilities to expand their agribusinesses. This led to a drastic decrease in human encroachment along the forest and increased farmer yields. ADS also contributed to research conducted by organizations such as NGO's, County and National Governments and international partners. This aimed at aiding the policy making processes in development programming. Some of the publications that were made out of this include County Integrated Development Plans (CIDPs), Strategic Plans, a publication by International Institute for Communication (IIC) on 'Promoting Equal Chances for Men and Women to Use and Benefit from ICT-Enabled Agricultural Value Chain Development', as a research outcome in partnership with ADS Western and North Rift.



Members of the ADS North Rift Board during a Strategic Management and Corporate Governance in Kitale, Trans Nzoia County.

ACK Clergy and staff drawn from both the Church and ADS across the country attended various trainings to build their capacities so as to be able to serve the communities better. These capacity building programs aimed at ensuring that the Church is better equipped in its mission to the Kenyans by understanding the context and challenges that communities face on daily basis some of the activities carried out included the following;

1. Trainings on Development of Strategic Plans for ADS Kenya regional Boards and Anglican Dioceses in Nambale, ADS South Rift and ADS North Rift.
2. Training of ADS Kenya staff on Core Humanitarian Standards by World Renew
3. Capacity Building Training of ADS and Diocesan Accountants on financial accounting systems in Tanzania
4. Training of ADS Program Officers on Community Development in the Philippines.
5. Training of ADS Board of Directors on Organizational Development at Lake Elementaita Resort in Nakuru County.



ADS Pwani Board Members and Staff in a group session during a 'Truth Centered Training' by World Renew on the 23rd of November in Nairobi.

The year 2017 presented ADS with an opportunity for an accelerated growth rate coupled with unprecedented challenges that made us pay more attention on the context in which we worked in. A critical analysis of what we were dealing with and its impact on our work was key to our success. Fair to note, with the generous support from our partners and the communities we serve, we were able to make a mark in the lives of people in many areas. By the grace of God, we can by no measure quantify the hope that

we shared with the communities. However, we were faced with some challenges which affected our operations. These, mostly unexpected, made us rethink our strategies in approaching the problems faced the country. The political situation from August to end of October 2017 fueled tension and threats of violence that impacted negatively our peacebuilding and national advocacy roles. Secondly, the debilitating drought of 2017 drew our attention to the provision of emergency relief supplies to alleviate imminent hunger. Thirdly, we

experienced a decrease in funding and winding up of certain projects across ADS regions. This compromised our work and forced us to release staff and re-align our development work. We however, continue to scout out for new opportunities and partners to support our social transformation work. As an organization we believe that we made an impact in facilitating the provision of services that enable citizens to live wholesome and dignified lives across Kenya.



Community members celebrates during a sand dam handover ceremony in Kitui

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2nd Floor, ACK Language School Building, Bishops Road, Opposite NSSF.

Tel: +254 20 271 4752/3

www.adskenya.org

**Our Regional offices: ADS Western, ADS Nyanza, ADS North Rift, ADS
Central Rift,**

**ADS Mt. Kenya, ADS Mt. Kenya East, ADS Naika, ADS Eastern and ADS
Pwani, ADS South Rift.**

**For feedback contact the editorial Team on
newsdesk@adskenya.org or dixonandiwa@adskenya.org**